AGILE FINANCE **BOOT CAMP**

3 Days Classroom 3 Days Live Online

Individual: \$2750

Group: \$2550

GSA: \$2007.50

Credits: 21 PDUs

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COURSE OVERVIEW

Led by senior innovators who have worked with both finance teams in Fortune organizations and major accounting firms on how to quide their clients, this workshop is a fast-paced experience that shows you how your own finance teams can become transformative enablers of agility throughout the organization.

COURSE OUTLINE

Part 1: Challenges of Conventional **Financial Management**

- 1. Goals and Goal-Driven Behavior
- 2. Value vs. Cost
- 3. Challenges of Annual Budgeting and Long Cycle Times
- 4. Challenges of Project-**Oriented Budgeting**
- 5. Reconciliation with Bank Accounts and the General Ledger
- 6. Discovery of Data Entry Issues Across All Systems and Reports
- 7. Your Finance Department's Reputation 5. Comparing What's Planned

Part 2: The Business Case for Agile Finance

- 1. Enterprise Agility Overview
- 2. How does Reporting Happen in Agile Organizations?
- 3. Key Competencies for Agile Finance Teams
- 4. How Roles are Impacted

Part 3: Key Concepts for Agility in Finance

- 1. Creating Customer Value
- 2. Value vs. Cost
- 3. Value Streams
- 4. Measurement and Feedback
- 5. Epics, Portfolios and Programs
- 6. Prioritization and Cost of Delay
- 7. Products vs. Projects
- 8. From Exploration to Exploitation
- 9. Common Constructs Used by Frameworks 4. Feedback on Contracts for Agile-at-Scale? (i.e. SAFe)

Part 4: Agile Budgeting

- 1. Establishing Visibility and Feedback into Workflows
- 2. Cost Management for Agility

- 3. Forecasting and Targeting
- 4. Frequency: Allocating Funding vs. Fixed Budgets
- 5. Increment-Driven Budgeting
- 6. Resource Allocation

Part 5: Insights - Measurement and Analytics for Financial Agility

- 1. OKRs and Metrics for Financial Agility
- 2. Approaching Real-Time Insight
- 3. Materiality in the Business
- 4. Assessing the Accuracy of OKRs
- vs. What's Achieved
- 6. Designing Actionable Metrics and Feedback Mechanisms
- 7. Data Frameworks for Informing Adaptive Finance

Part 6: Automation

- 1. Financial Planning and Analysis
- 2. Financial Consolidation of Reports
- 3. Reconciliation
- 4. Discovery of Data Entry Issues Across All Systems and Reports
- 5. Automation of Coordination with Vendors to Address Payment Delays

Part 7: Contracts and Procurement

- 1. Conventional vs. Alternative Contracts
- 2. Mutual Benefit and Partner Ecosystems
- 3. Incentives vs. Penalties
- 5. Legality Concerns

See website for full outline

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