## **c**prime



**Case Study** 

# Cprime Leads Jira Service Management Customization for Global Lifestyle Retail Brand

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## **Company Details**

**Industry:** Retail and Wholesale Lifestyle Products and Services

Company Size: 26,000 FTEs

**Location:** United States, the United Kingdom, Canada, Western Europe, Poland, the United Arab Emirates, Kuwait, and Qatar

**Products:** Women's and men's fashion apparel, footwear, beauty and wellness products, accessories, activewear and gear, and housewares and music.

**Cprime Services:** <u>Jira Project Management</u>, <u>JSM ITSM</u> <u>Transformation</u>

## **Executive Summary**

This multinational lifestyle goods and services retailer partnered with Cprime to implement a customized Jira Service Management solution. Their goals? To improve communication, support efficiency and accountability, and proactively resolve issues. The results have been so striking, they have extended the engagement twice to keep building on its success.

## The Client

A multinational lifestyle retailer with a presence in North America, Europe, and the Middle East, this Philadelphia-based Cprime client is known for its eclectic and customer-centric product selection. The company has repeatedly staved off the sales declines that have affected its competition by targeting a young, dynamic customer base.

In 53 years of operation, the retailer has established over 200 brick-and-mortar retail locations. Its success is built on its ability to understand the marketplace and always give its customers exactly what they crave, interpreting and capitalizing on consumer desires to create demand rather than relying on aggressive marketing.

## Challenge

#### Reducing downtime by eliminating communications bottlenecks

With its large brick-and-mortar retail network and an international workforce of over 26,000 people, the lifestyle retailer struggled to maintain an effective IT service management (ITSM) and internal service desk and support infrastructure.

"The brand's main challenge was supporting corporate staff and store workers in their physical retail locations," explains Drew Garvey, Enterprise Solutions Architect at Cprime. "Between rotating shifts and irregular staffing arrangements, it was difficult to contact an employee that had filed a service request for additional feedback or troubleshooting help.

Communications were the main bottleneck. Support staff struggled to follow up with users on the corporate and retail ends of the business, and users had no clearly defined channels for specific types of issues.

"They lacked a clear reporting method—everything went through a single service funnel. Routing each request to the appropriate support team required a lot of back and forth and unproductive churn," says Garvey. "They needed to automate and improve their services to limit the downtime caused by delays in getting the right set of eyes on a problem." The experience has been a great example of Cprime as a partner and an enabler—how we collaborate with our partners to give them the tools and soft skills they need to be effective.

> — Drew Garvey Enterprise Solutions Architect, Cprime

## Solution

#### Cprime, an Atlassian ITSM Specialized Partner with a History of Jira Service Management Successes

To stay consistent with its investment in the Atlassian software ecosystem, the lifestyle retailer opted for Jira Service Management (JSM) to address its internal support issues and facilitate integration with its teams and existing infrastructure. The retailer chose Cprime—a long-standing Atlassian Platinum Solutions



Partner with ITSM Specialization—to implement the solution and rapidly deliver better service experiences to its employees. ITSM Specialized Partners are exceptional service management professionals with strong roots in IT and service delivery processes, as well as in the deployment of Atlassian products for enterprise-level customers.



"Cprime has over 10 years of experience as an Atlassian Platinum Partner and a recognized reputation for experience in the Atlassian and Jira Service Management spaces," says Taylor Dellostretto, Cprime Account Executive. "They chose Cprime because we brought expertise and an excellent solution to the table. Our history of success assured them we could deliver efficiently and affordably."

Cprime's ongoing relationship with the retailer as the licensing agent and reseller for its existing Atlassian services underscored its suitability for the project.

#### Establishing incremental requirements and scope of work

The retailer's requirement was straightforward—work with the company's main stakeholders to establish and implement support queues starting with its Facilities and Change Management and Approval systems. From there, Cprime was to take on the more complex Corporate and Retail Service Management systems.

"We identified the order and scope of work based on adoption—the number of users affected and the extent of customizations needed," says Garvey. "Starting with the lowhanging fruit, we progressively adapted to more rigorous requirements and established sanity checks and user acceptance testing. By the time we got to their largest and most complex group—retail, with hundreds of stores and thousands of users—we had established a set of processes and a strong rapport."

Cprime conducted extensive working sessions with the retailer's teams to establish baselines and new requirements.

"Once we understood their current support structure, we established baselines to ensure they weren't losing functionality," says Garvey. "From there we worked together to leverage the best JSM features out of the box and establish a prioritized customization backlog to help them achieve their core goals."



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#### Applying expertise to solve complex needs

The Cprime team called upon the full scope of their expertise to provide the lifestyle retailer with a custom IT service management solution tailored to its most complex needs. The resulting system achieves an unprecedented amount of context-specific automation and business intelligence. This provides support personnel with all the information they need to begin work without time-consuming follow-ups.

"The system Cprime built either automatically provides or requires each user to supply detailed information to ensure a higher level of support," says Dellostretto. "They can't just send an email saying the network is down. We're enabling a system that provides them with metrics and the information they need to react quickly to service requests and be forward thinking with asset management and preventative maintenance."

"Using our customizations and JSM's asset management capabilities, the system associates each user's login to the portal with their physical store locations, and individual objects down to each laptop or barcode scanner," says Garvey. "That's not something I've seen done before."

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#### Making the solution mobile

Making the entire support system responsive on mobile devices was another nonnegotiable feature Cprime delivered. Retail staff on the sales floor had to be able to report issues without leaving their posts and the support team needed easy access to service queues.

"Mobile was a more seamless, intelligent way for employees to submit requests," says Garvey, "For service staff reporting to a location in response to a maintenance call, having the service queue in their pocket was a game changer."

Throughout the process, the Cprime team ensured that the customization and development of the retailer's Jira Service Management solution was a collaboration rather than a one-sided basic implementation.

"As a partner, Cprime works to meet each customer where they are. We enable our customers to achieve their goals," says Garvey. "The retailer didn't want a baseline, out-of-the-box product. They wanted to leverage our expertise to create a solution comprised of best practices they could educate their team members to take ownership of."



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## **Results**

#### Traceability, Efficiency, and Accountability

As Cprime works with the lifestyle retailer to roll out their Jira Service Management solution across the organization, the improvements are clear.

"Communication and user adoption are already much better," says Garvey. "The streamlined service request/intake process has significantly reduced the time it takes to direct the appropriate support team members to pending tasks."

From a management perspective, the system has improved reporting and provides the support team with essential information that allows them to respond proactively to issues, often anticipating them before they arise.

"Management can refer to snapshots of exactly what their teams are working on, and what they have prioritized," says Garvey, "They also have metrics on outcomes and response times that clearly show team leads where their service bottlenecks are."

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Cprime has also helped the company establish accountability throughout its change management and change approval processes.

"Leadership wanted traceability, efficiency, and a better feel for how many requests each location raises. They now have an auditable solution that follows best practices through multiple steps of approval for their service requests and planned and emergency changes to their operations software," says Garvey. "They can rapidly validate and ensure the appropriate stakeholder sees every request. They previously couldn't report on or audit any of that."

#### Plans for an ongoing engagement

Due to the success of the early phases of the project, the lifestyle retailer has extended the Cprime engagement.

"What began as a limited-scope, three-month agreement to develop a customized proof of concept, has since been extended to go live within their corporate and retail workspaces. We are currently discussing a further extension with Cprime in a support role sharing foundational knowledge and promoting user engagement as the system rolls out," says Garvey. "Overall, the experience has been a great example of Cprime as a partner and an enabler—how we collaborate with our clients to give them the tools and soft skills they need to be effective."

Would you like to see similar results for your organization? Explore our flexible <u>Jira Service Management</u> and <u>Atlassian</u> <u>tooling solutions</u>.

Visit us at <u>cprime.com</u> or call **877.800.5221**(US)|+44(0)2038110424(UK)

## Contributors

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Taylor Dellostretto Account Executive



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## **Cprime Partnerships**

With over 30 partners, Cprime is committed to growing mutually beneficial alliances to deliver more value across all of Cprime's Trainings, Products, and Services. <u>View All Partners</u>



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cprime

Cprime is a full-service global consulting leader in enterprise and product agility, software tooling, and managed services. Cprime's team of experienced practitioners help businesses achieve agility, improve visibility and alignment, speed time to market, and realize significant operational and cost saving improvements.

With over 20 years' experience, Cprime is trusted around the globe to provide strategic and technical consulting, coaching, and training to businesses leading their industry in digital transformation.

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